



MINUTES OF THE BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES, STATE OF CALIFORNIA

Violet Varona-Lukens, Executive Officer
Clerk of the Board of Supervisors
383 Kenneth Hahn Hall of Administration
Los Angeles, California 90012

County Counsel
Director of Health Services

At its meeting held October 25, 2005, the Board took the following action:

15

The following item was called up for consideration:

The Director of Health Services' recommendation to approve and authorize the Director to sign amendment to agreement with Navigant Consulting, Inc., for management consulting services at Martin Luther King, Jr./Drew Medical Center, at an increased maximum contract obligation of \$5,721,750 from \$14,962,250 up to \$20,684,000, and to make other substantive changes to the terms of the agreement; also approve appropriation adjustment in amount of \$5,721,750 from Salaries and Employee Benefits to Services and Supplies to allow for the increased maximum contract obligation.

Antionette Smith-Epps, Chief Executive Officer (CEO) of King/Drew Medical Center (KDMC), made a verbal presentation regarding observations made at KDMC since her appointment as CEO.

Dr. Genevieve Clavreul and Chris Edwards also addressed the Board.

After discussion, Supervisor Knabe made the following statement:

"King/Drew Medical Center must not fail reaccreditation. Failure would not only be a devastating and tragic blow to the community, but also to our already fragile County safety net of public and private hospitals.

"We do not have the luxury of time to waste on divided leadership, indecision, or bureaucratic inaction. A recertification visit from the Centers for Medicare and Medicaid Services (CMS) can occur any day now. The loss of Federal funds if King/Drew fails recertification could force closure. That would be unacceptable.

(Continued on Page 2)

“Just extending Navigant’s contract is not enough to do the job. We need strong, full-time, undivided leadership focused exclusively on King/Drew, and we need it NOW.”

Therefore, Supervisor Knabe made a motion that the Board take the following actions:

1. Designate King/Drew Medical Center Chief Executive Officer Antionette Smith-Epps as the County’s Project Director as per the contract to lead the effort from now through the successful CMS recertification and Joint Commission on Accreditation of Healthcare Organizations (JCAHO) reaccreditation;
2. Instruct County departments and request Navigant to take whatever steps are necessary to have the King/Drew Medical Center’s contracted management consulting firm report directly to the County’s Project Director, effective immediately;
3. Instruct County Counsel to review the extended agreement with the County Project Director to determine whether or not any additional amendments are needed to give maximum possible flexibility to the County Project Director to authorize substitution of the contractor’s staff, as long as the total cost does not exceed the maximum contract obligation; and
4. Instruct the Director of Health Services and County Department Heads to give the highest possible priority to supporting our County Project Director in her efforts to regain King/Drew Medical Center’s certification and accreditation.

The Chair ordered a division of the question.

Supervisor Knabe’s aforementioned motion, seconded by Supervisor Molina, was unanimously carried.

(Continued on Page 3)

15 (Continued)

On motion of Supervisor Knabe, seconded by Supervisor Burke, duly carried by the following vote: Ayes: Supervisors Burke, Yaroslavsky and Knabe; Noes: Supervisors Antonovich and Molina, the Director of Health Services' attached recommendation was adopted, as amended to:

1. Designate King/Drew Medical Center Chief Executive Officer Antionette Smith-Epps as the County's Project Director as per the contract to lead the effort from now through the successful CMS recertification and JCAHO reaccreditation;
2. Instruct County departments and request Navigant to take whatever steps are necessary to have the King/Drew Medical Center's contracted management consulting firm report directly to the County's Project Director, effective immediately;
3. Instruct County Counsel to review the extended agreement with the County Project Director to determine whether or not any additional amendments are needed to give maximum possible flexibility to the County Project Director to authorize substitution of the contractor's staff, as long as the total cost does not exceed the maximum contract obligation; and
4. Instruct the Director of Health Services and County Department Heads to give the highest possible priority to supporting our County Project Director in her efforts to regain King/Drew Medical Center's certification and accreditation.

08102505_15

Attachment

Copies distributed:

Each Supervisor
Chief Administrative Officer
Auditor-Controller
Chief Executive Officer, King/Drew Medical Center